



## Minutes of the Graduate Board

*Thursday, January 19, 2012*

3B Conwell Hall, Main Campus

2:30 – 4:30 p.m.

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### **Members Present:**

William Aaronson, Jasim Albandar, Joseph DuCette, Daniel Funk, Marcia Hall, Barbara Hoffman, Richard H. Immerman, James Korsh, Lynn Mandarano, George Myer, Mary Myers, Swati Nagar, Paul Pavlou, Vallorie Peridier, Peter S. Riseborough, Justin Yuan Shi

### **Ex-Officio Member:**

Kenneth J. Blank, Senior Vice Provost for Research and Graduate Education  
Zebulon Kendrick, Vice Provost, Graduate School

### **Graduate School Staff:**

Cheryl Jackson, Administrative Coordinator  
Kathryn Petrich-LaFevre, Director of Graduate Information  
Michael Toner, Associate Director for Graduate Enrollment and Data Management

### **Guests:**

Avi Kaplan, College of Education  
Jacqueline Tanaka, Department of Biology, College of Science and Technology

### **Approval of the Minutes:**

Marcia Hall motioned to approve the minutes of November 16, 2011. Richard H. Immerman seconded the motion. The motion to approve the minutes was unanimously passed.

### **Business:**

The Vice Provost opened the meeting with a review of graduate programming. He began with the restructuring of the Ed.D. in Educational Administration, which will be renamed Educational Leadership. No change will be made in total credits, although two tracks will now be transcribed. He noted that the Ed.D. is designed to be practitioner-oriented.

Jacqueline Tanaka described the need for a professional science master's (P.S.M.) in Biotechnology. Noting a national need to develop the STEM fields, the College of Science and Technology collaborated with the School of Medicine's Department of Pharmacology, the School of Pharmacy's Moulder Center for Drug Discovery Research, and the College of Engineering to design the P.S.M. in Biotechnology. The first year of the program will be spent in the laboratory and the second being mentored in industry. This degree program is intended to prepare leaders in the workforce, not lead to a doctorate. It will be overseen by an advisory board that will include experts from the community.

Avi Kaplan discussed the college-wide Ph.D. in the College of Education. This singular doctoral program will have seven concentrations. Its creation will result in the termination of several doctoral programs. All program leaders came together to agree on a set of core courses. The goal is to train researchers, not prepare practitioners or teachers.

Paul Pavlou presented the fourth and final program: an executive doctorate in Business Administration. This D.B.A. degree is distinct from Ph.D. programs. The students will be executives or working professionals who want to advance their careers, teach part-time, or prepare themselves to teach full-time upon retirement. The degree program will have a general leadership/management and research emphasis and will be international in nature.

In summary, the Senior Vice Provost for Research and Graduate Education noted that the Ph.D. degrees should entail original research and ultimately generate new knowledge. Other doctorates, he stated, accumulate knowledge.

The Vice Provost next addressed graduate education in 2020 and beyond, calling on the Graduate Board to make three sets of recommendations: hallmarks of quality graduate programs, common measures of graduate programs, and goals for doctoral education. He noted that in being architects of graduate education, it is necessary to look at real issues in real time and to look inside to create outcomes. The theme for a good design is “less but better.” He pointed out the need to move from faculty-centered to student-centered. He proceeded to ask if Temple should remain tradition-bound or further engender diversity. He highlighted the fact that the Summer Research Opportunities Program that allows undergraduate students to be mentored during the summer in research is a strong recruitment tool and has the potential to improve Temple’s diversity. He noted that many departments enroll fewer than 15% underrepresented minorities at present. It was suggested that current programs should be pruned, not necessarily cut, but if they are cut, this must be done with surgical precision. Finally, the Vice Provost offered three ideas for awards to be presented at commencement to further ignite interest in graduate education: honor an outstanding mentor, recognize student achievements, and acknowledge outstanding dissertations.

No new business was raised.

In old business, the members of the Graduate Board in attendance at the meeting were presented with the Chapman Report. They were advised that the report had to be read on-site and returned to the Vice Provost prior to leaving the room.

**Adjournment:**

The meeting adjourned @ 4:15 p.m.

The next Graduate Board meeting will be held on Main Campus, 3B Conwell Hall, on Wednesday, February 22, 2012, @ 2:30 p.m.